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Department of the Navy’s
Mentor-Protégé Program Procedures

1. Preface

All information contained in this document is in accordance with the Defense Federal Acquisition Regulation Supplement (DFARS) 219.71 and DFARS Appendix I. Also, for more information about The Department of Defense (DoD) Mentor-Protégé Program, visit the DoD Office of Small Business Programs (OSBP) home page at https://business.defense.gov

2. Purpose

The following procedures are for guidance in developing, submitting, processing, and administering the Department of the Navy’s (DON) Mentor-Protégé Agreements (MPA). These procedures also cover incremental funding of agreements, extensions/realignment of milestones under current agreements, and reporting requirements for current and completed agreements.

3. Background

The DoD Pilot Mentor-Protégé Program was established under Section 831 of Public Law 101-510, the National Defense Authorization Act for Fiscal Year 1991 (10 U.S.C.2302 note). The National Defense Authorization Act (NDAA) FY2023 Section 856 codified the DoD’s Mentor-Protégé Program into law. The purpose of the Program is to provide incentives for DoD contractors to assist small businesses in enhancing their capabilities and increasing their participation in government and commercial contracts.

4. Types of Agreements

Mentors receive compensation for their costs associated with MPAs in the form of credit or direct reimbursement.

- **Reimbursable** - Reimbursable agreements provide monetary reimbursement **only** for the cost of developmental assistance, in the form of cost type contract, incurred by the Mentor firm and provided to a Protégé firm in accordance with the approved agreement.

- **Credit** - Credit agreements allow a Mentor to receive credit toward subcontracting goals for costs incurred. Mentors interested in initiating credit agreements should contact the Defense Contract Management Agency (DCMA) OSBP directly as all credit agreements are sponsored by DCMA OSBP. For the DCMA homepage, go to http://www.dcma.mil. The DoD Point of Contact (POC) for credit MPA is:

  Mentor-Protégé Division Team Lead  
  DCMA Small Business Operations Center  
  Attn: Angela Dokes  
  819 Taylor Street  
  Fort Worth, TX 76102  
  Phone: (817) 916-2472  
  Fax: (214) 507-8233  
  Angela.a.dokes.civ@mail.mil

- **Hybrid** – Hybrid agreements are a combination of both the reimbursable agreement and the credit agreement. One year must be Credit and the other years must be Reimbursable. The Credit/Reimbursable year can be arranged however the Mentor and Protégé decide is best for the
agreement. Developmental assistance costs may only be incurred after receipt of an approval letter from DCMA. Note: Official start date is the date of DoD OSBP approval letter. For companies seeking credit for developmental assistance costs (to include Hybrid agreements), the submission must be made through DCMA OSBP.

5. **General Responsibilities**

DoD OSBP – is the approval authority on Mentor applications and funding requests.

DON OSBP - is the approval authority for all DON Reimbursable and Hybrid Mentor-Protégé Agreements.

The DON OSBP Mentor Protégé Program Manager (MPP PM) - provides overall administration and the day-to-day management of the DON Mentor-Protégé Program.

Major Buying Activity (MBA) OSBP – is the **endorsing activity** responsible for initial administration and management of their respective MPA to include participating in Informal Introductory Briefings and being a resource to the Mentor and Protégé.

- **Navy Working Capital Funds (NWCF)** – Some MBAs are funded by working capital funds. The NWCF is a revolving fund, an account or fund that relies on sales revenue rather than direct Congressional appropriations to finance its operations. The NWCF requires an additional and separate line of funding that covers fees and expenses to administer each MPA each year. These fees should be factored into the overall organization’s funding required to execute each year of the agreement. Contact respective MBAs to see if they are NWCFs.

The MBA Small Business Director (SBD) – will coordinate with DON OSBP and other departments within their activity to ensure regulatory requirements are met. The SBD will provide administration and management oversight of the MPA to include working with the program office to ensure all milestones are met. The SBD will provide a summary of the oversight to DON MPP PM as necessary. The SBD is responsible for endorsing or rejecting the agreement.

Technical Customer (TC) (within the MBA) – evaluates the technical aspects of the MPA proposal.

MBA Evaluation Team – should include but is not limited to the MBA OSBP, TC and the COE.

The Contracting Officer (CO) (within DON’s OSBP Center Of Excellence (COE)) – is responsible for placing approved MPAs on contract or modifying existing MPAs to incorporate modifications for funding, period of performance extensions, de-obligating unused or excess funding and management of agreement deliverables.

DCMA – will notify all DoD MPP Agency Mentor and Protégé teams of Semi-annual Report due dates and will conduct annual performance reviews to assess the progress and accomplishments of the approved MPAs. Also, DCMA participates in Program Management Reviews (PMRs) and Close-out Reviews (CORs) of all DON MPAs.

6. **Eligibility to Participate**

Both the Mentor and the Protégé must meet the established eligibility requirements to participate in the program. Mentors and Protégés are solely responsible for selecting and securing their own relationships. Legislatively, DoD OSBP’s participation in the partnering of Mentors and Protégés is prohibited. Therefore, prospective large and small businesses are strongly encouraged to explore existing business relationships in an effort to establish a Mentor-Protégé relationship.

**The Mentor**

1. To be eligible to participate as a Mentor, the entity must be other than a small business that is a prime contractor to DoD or another Federal agency with at least one active subcontracting plan or a graduated 8(a) firm that provides documentation of its ability to serve as a Mentor.
2. The Mentor must be eligible for award of a Federal contract.

3. The Mentor must demonstrate that it
   i. Is qualified to provide assistance that will contribute to the purpose of the program;
   ii. Is of good financial health and character and does not appear on a Federal list of debarred or suspended contractors; and
   iii. Can impart value to a protégé firm because of experience gained as a Department of Defense contractor or through knowledge of general business operations and government contracting, as demonstrated by evidence that-
      a. during the fiscal year preceding the fiscal year in which the mentor firm enters into the agreement, the total amount of the Department of Defense contracts awarded such mentor firm and the subcontracts awarded such mentor firm under Department of Defense contracts was equal to or greater than $25,000,000; or
      b. the mentor firm demonstrates the capability to assist in the development of protégé firms, and is approved by the Secretary of Defense

4. Approval for DON MPAs will not be granted if the Mentor firm is currently debarred or suspended from contracting with the Federal Government pursuant to FAR 9.4 or has any open investigations.

5. Mentor firms establish eligibility by completing and submitting a Mentor Application (https://business.defense.gov/Programs/Mentor-Protege-Program/MPP-Resources/) to the DoD OSBP MPP Director for approval at dodmpp@osd.mil.

The Protégé

1. Prior to processing the MPA, the Mentor and endorsing activity (or MBA) must ensure the small business is eligible to participate as a Protégé.

2. To be eligible to participate, the small business must meet one of the eligibility requirements and maintain that status for the life of the agreement, such as:
   a. Small Disadvantaged Business (SDB)
   b. Woman-Owned Small Business (WOSB)
   c. HUBZone small business (HUBZone)
   d. Service-Disabled Veteran-Owned small business (SDVOSB)
   e. A business employing the severely disabled
   f. A business owned and controlled by a Native American tribe
   g. A business owned and controlled by a Native Hawaiian organization
   h. A nontraditional defense contractor
   i. A small business concern that currently provides goods or services in the private sector that are critical to enhancing the capabilities of the defense supplier base and fulfilling key Department of Defense needs

3. The small business must be eligible for receipt of a Federal contract and be selected by the Mentor firm to participate in the program.

4. The small business shall not be owned or managed by individuals or entities that directly have stock options or convertible securities in the mentor firm.

5. Approval of a DON MPA will not be granted if the Protégé firm is currently debarred or suspended from contracting with the Federal Government pursuant to FAR 9.4 or has any open investigations.
6. Mentor firms may rely in “good faith” on a written representation that the small business meets the eligibility requirements, except for a Protégé’s status as a SDB firm. A separate written self-certification of their small business status must be provided with the MPA proposal.

7. General Procedures

**STEP 1 – Mentors Choosing Protégés**

The Mentor is solely responsible for selecting a Protégé that they believe will be a good candidate for a successful relationship with a demonstrable Return on Investment (ROI). Mentors should consider the following when selecting a Protégé:

1. A previous, established relationship between the Mentor and Protégé
2. Protégé’s geographic proximity to the Mentor
3. How the assistance aligns with the Protégé’s strategic vision
4. Protégé’s attitude regarding being mentored
5. Commitment to the relationship by both parties
6. Capabilities of the Protégé and how they coincide with the Mentor
7. Stability of the Protégé’s management and financial status
8. Protégé’s past performance
9. Results of any contract/subcontract work between the Mentor and Protégé
10. Subcontracting expectations

A Mentor may have several DoD Mentor-Protégé relationships; however, a Protégé may have only one DoD Mentor at any given time.

**Step 2 – Informal Introductory Briefing**

Once a MBA has been identified for sponsorship, the Mentor and Protégé must schedule an Informal Introductory Briefing. The Briefing should include the MBA Evaluation Team about developing the MPA. The preparation of this briefing should be a broad representation of the proposed concept and objectives of the MPA. DON’s decision and feedback will be provided no later than one week after the briefing. Briefing should include at least the following:

1. Background of the Protégé
2. Background on the Mentor’s experience in mentoring other formal MPAs
3. Identified concept and objectives of the proposed MPA
4. Proposed Mentor technical and administrative transfers
5. Benefits to the Mentor, Protégé and DON of the proposed agreement
6. Estimated time of completion
7. Rationale of why the MBA should sponsor the agreement

**STEP 3 – The Mentor-Protégé Agreement Proposal Package**

Once MBA has tentatively agreed to sponsorship, a separate MPA Proposal Package must be submitted for each Mentor-Protégé relationship. In addition to the MPA the Proposal Package must contain all documents outlined in the DoD Proposal Package Checklist located in Appendix-A of this Guidebook.

All Mentor-Protégé Agreements must specify how the developmental program will:

1. Increase the Protégé’s ability to participate in DoD, Federal, and/or commercial contracts and subcontracts.
2. Increase small business subcontracting opportunities in industry categories.
3. Indicate how this plan will address the Protégé’s identified needs to enhance their ability to perform successfully under contracts or subcontracts within DON and other federal agencies.

MPAs must contain the following **five sections** with each one separately identified:

1. **Executive Summary** - details the overall summary of the agreement and must address all sections of DFARS Appendix I, Section 107.

2. **The Mentor-Protégé Agreement** - as defined in DFARS Appendix I, Section I-107 (a). All elements of Section I-107 MUST be addressed separately. To assist the Mentor and Protégé in the development of the formal agreement, a link to the MPA Template is provided in Appendix-B of this Guidebook.

3. **Benefits Statement/Return on Investment (ROI) document** – that clearly identifies the benefits and/or the ROI of this agreement to the DON and/or DoD.

4. **Technical Proposal** - that details the developmental program described in the Mentor-Protégé Agreement DFARS Appendix I, Section I-107 (f).

   A very strong technical proposal is imperative and is considered the most important element of the agreement. It will be used as part of the evaluation criteria contained in Section 8 of this Guidebook, entitled “Evaluation Process for Mentor-Protégé Agreements”. The technical proposal should include the following:

   a. An easy to follow Cost Proposal.
   b. Identification of labor hours associated with each task.
   c. A breakdown of the labor hours and dollar values associated with technology transfer, which should be approximately 70% of the total proposed cost.
   d. A breakdown of the labor hours and dollar values associated with the business development tasks, which should be approximately 30% of the total proposed cost.
   e. A Milestone Chart (with soft dates) with appropriate metrics to measure progress and completion of each major developmental task.

Examples of technology transfer and business development include, but are not limited to:

**Technology Transfer:**

**Business Development:**
Marketing, processes related to Human Resources and Company Policies, Procedures and Administration

**IMPORTANT PLEASE NOTE:** As stated in DFARS Appendix I, Section I-106(f), “Developmental assistance provided under an approved mentor-protégé agreement is distinct from, and must not duplicate, any effort that is the normal and expected product of the award and administration of the mentor firm’s subcontracts. Costs associated with the later must be accumulated and charged in accordance with the contractor’s approved accounting practices; they are not considered developmental assistance costs eligible for reimbursement under the Program”.

5. **Cost proposal** - for the technical proposal presented in **12-month increments**. Cost proposals must comply with the following:
a. The cost proposal shall include a base year and priced options for any additional years of effort proposed, not to exceed 3 years.

b. A separate cost summary page divided into 12-month periods.

c. Labor/salary reimbursement must be for employees on the Mentor’s payroll only. **Protégé salaries and consultant costs are unallowable.**

d. Do not include any type of fee or profit.

e. Incidental costs or other than direct costs (ODCs) **cannot exceed 10%** of the total cost of the proposal. Examples of incidental costs include: travel (at the per diem rate), training, equipment and software, etc. **To calculate the 10%**: divide the incidental costs into the total proposed costs (total proposed cost includes labor, overhead, G&A, and incidental costs).

f. The only Protégé expenses to be reimbursed by the government are for travel expenses (at the per diem rate) relating to training, **not** marketing.

g. Only 2 representatives from the Mentor firm and 2 representatives from the Protégé firm may be reimbursed for travel expenses associated with attendance at government and industry hosted training events. **Attendance at the DoD Mentor-Protégé Training Week (MPTW) and DON Gold Coast are strongly encouraged.**

h. No capital equipment is allowed to be purchased or leased under the MPA. Any equipment that would normally be depreciated will be considered as capital equipment.

i. All proposed costs must align with to each developmental assistance category outlined in the technical proposal.

j. The Mentor must also provide a copy of the approved contractor business system.

*Note: If the costs proposed for developmental assistance and technology transfer are not assessed adequately per funded year, including possible inflation rates on labor, products and services and proves to cost more than originally proposed in the endorsed MPA, any costs over that funded year amount may not be invoiced to the government but will be a cost absorbed by the Mentor firm. Mentors may avoid this expenditure by realigning the milestones of the entire agreement ensuring the costs relative to the milestones do not exceed the budget per funding year. Extensions and realignment of milestone can be found in Section 11 of this guidebook.

Tasks to be completed by Historically Black Colleges or Universities or Minority Institutions (HBCUs/MIs), Procurement Technical Assistance Centers (PTACs), or Small Business Development Centers (SBDCs) are allowable and **are not included in incidental costs**. The use of these resources for training is **strongly encouraged**. The total HBCU/MIs, PTACs, or SBDCs cost should be a minimum of 5% of the total cost of the proposal but must not exceed 30% of the total cost of the proposal.

**Websites:**

- **HBCUs**: [https://sites.ed.gov/whhhbcu/where-are-the-hbcus/](https://sites.ed.gov/whhhbcu/where-are-the-hbcus/)
- **PTACs**: [http://www.optac-us.org/new/](http://www.optac-us.org/new/)
- **SBDCs**: [https://www.sba.gov/tools/local-assistance/sbdc](https://www.sba.gov/tools/local-assistance/sbdc)

- The percentages for incidental costs and HBCU/MIs, PTACs, or SBDCs are to be clearly displayed per year as well as the total for all years.

**The total amount that may be reimbursed to a Mentor per year may not exceed $1,000,000.**

**Non-Manufacturing agreements** - are agreements where an end product is **not** produced or delivered by the **Protégé**.

**Manufacturing agreements** - are agreements where an end product is **produced** or delivered by the **Protégé**.
STEP 4 – Contracting the MPA

DON MPAs will be contracted via stand-alone contract by DON’s OSBP MPP COE contracts office. It is recommended that Mentors discuss the types of agreements with the MBA prior to completing the MPA.

**Stand-Alone Contract** - Upon approval/funding of the proposed agreement, the COE will enter into a contract with the Mentor for execution of MPA deliverables. The contract will consist of cost reimbursable contract line item number (CLIN) for the developmental assistance cost.

Agreements cannot exceed 3 years from the date of contract award. Details on request for extension or discussed in Section 11 below.

**Agreements cannot exceed the Protégé’s SDB certification period.** If a Protégé’s certification expires before the end of the agreement period, the Mentor may submit the cost proposal for the entire period; however, the COE will include a condition in the contract stating that any cost extension of the agreement or annual funding is contingent upon the Protégé’s SDB recertification by SBA. Based upon processing and approval cycles, soft dates such as “30 days after contract modification” should be utilized throughout the agreement.

8. **Evaluation Process for Mentor-Protégé Agreements**

Proposed MPAs should first be forwarded by the Mentor to the MBA OSBP, for review and endorsement. Once the MPA is submitted to the respective MBA OSBP, Mentors should allot about 30 calendar days for the MBA OSBP to evaluate the MPA. MBA OSBP should provide the results of its evaluation to the Mentor, Protégé and DON OSBP by the end of that evaluation period. The MBA’s OSBP will forward endorsed MPA to the DON MPP PM.

Credit proposed MPAs will forwarded to the DCMA Small Business Mentor-Protégé PM (DCMA SB MPP) for evaluation, award, approval and funding or rejection. The DON MPP PM will collaborate with the DCMA SB MPP on Hybrid proposed MPAs for evaluation, award, approval and funding or rejection. Notification of rejection will be sent to the DON OSBP, MBA SBD and the Mentor.

Proposed agreements will be evaluated based on the following criteria in descending order of importance:

1. Merit of the technology transfer to the Protégé firm
2. ROI of the agreement to DON and/or DoD
3. Perceived benefit/value of the agreement to Protégé
4. Percentage of hours associated with technology transfer
5. Subcontracting opportunities available to the Protégé
6. Utilization of HBCUs/MIs, PTACs, SBDCs
7. Proposed cost

9. **DON’s Procedures for Processing New Agreements**

- Ensure the Mentor is an approved DoD Mentor prior to proposal submission.
- Mentor has completed a preliminary assessment of the developmental needs of the Protégé firm.
- Mentor coordinates with the endorsing MBA and provides an **Informal Introductory Briefing** to the MBA’s Evaluation Team. The MPP PM should be included as a participant in this briefing.
- Upon concurrence of the merits of the proposed agreement by the MBA’s Evaluation Team, the Mentor will receive preliminary approval to further develop a formal MPA.
- Once the MPA is formalized, the Mentor must submit the agreement to the MBA OSBP for review by
the MBA’s Evaluation Team, which is comprised of MBA OSBP and technical/program personnel.

Upon completion of the MBA’s Evaluation Team review, the MBA OSBP will forward the proposed agreement to the DON MPP PM with the following attachments:

1. Endorsement letter from the MBA’s SBD OSBP
2. DoD Proposal Package Cover Checklist (Located in Appendix-A of this Guidebook)

Once approved by the DON MPP PM and DON OSBP Director, the agreement will be forwarded with an approval letter and Funding Request to the DoD OSBP.

Once the MPA is received and approved by the DoD OSBP, funds will be transferred via MIPR to the COE financial Point of Contact (POC).

Once the funding is received by the COE, a request for proposal (RFP) will be sent to the Mentor requesting official cost back-up data.

A stand-alone contract will then be executed adding the funding and the Contract Data Requirements List (CDRL) for the reporting requirements. The MPA and the Technical Proposal portions excluding the Cost Proposal shall be added to the contract as an attachment. For stand-alone contracts a special contract clause should be added stating all Government-furnished Property (GFP) purchased under this contract shall be abandoned in place at the Protégé’s facility upon completion of the agreement in accordance with FAR 52.245-1 entitled “Government Property”.

Please note, The COE will have only 7 days from issuance of Military Interdepartmental Purchase Request (MIPR) to provide MIPR acceptance to DoD with a copy provided to DON OSBP and 30 days from MIPR issuance to submit the contract/contract modification to DoD.

All approved agreements will have the base year funded and will contain priced options for any additional years of effort proposed.

10. Procedures for Requesting Annual Funding

To be considered for option year funding, both the Mentor and Protégé must be satisfied with the progress of the agreement and agree to continue the agreement for an additional year.

The Mentor must submit a letter signed by both the Mentor and Protégé requesting the agreement be continued for an additional year. The letter must include:

1. Explanation of the milestones that were met with the previous funding, the milestones that were not met, and why, corrective action planned, and the planned accomplishments with the next increment of funding
2. Funding expended to date
3. The most recent DoD MPA Semi-Annual Report (Can be found in Appendix-C)
4. Updated agreement, developmental assistance, milestones, metrics, and revised cost proposal, if applicable

Mentors must submit the request for incremental funding 70 calendar days from current funding year end date.

The letter must be submitted to the DON MPP PM for review with a copy to the MBA OSBP.
Once the letter is submitted to the DON OSBP, the DON MPP PM will review and submit a Funds Transfer Request.

Once DoD OSBP receives, reviews, and approves the Funds Transfer Request, a MIPR will be sent to the COE Financial POC with copies to DON OSBP and the MBA OSBP.

11. Procedures for Processing Agreement Extensions/Realignment of Milestones

The Mentor may submit a formal request to extend the agreement if the established milestones in the MPA cannot be met within the period of performance and/or if the Mentor needs to realign or add milestones upon re-evaluation of the Protégé Needs Assessment. These requests should be at no additional cost to the DON and the total agreement period should not exceed 3 years.

Requests for extensions that will cause an agreement to exceed 3 years or will result in additional cost may be considered on a case by case basis. These requests must include appropriate justification that details the unusual circumstances that warrant a term in excess of 3 years and or additional funding. No extension of agreement can result in a total MPA period of performance greater than five (5) years.

To avoid a gap in the agreement period of performance, a Mentor must submit extension requests as soon as they suspect an extension will be necessary to meet the agreed upon milestones. The Mentor must include a letter signed by both the Mentor and Protégé requesting the extension and/or realignment/addition of milestones with a justification explaining why it is necessary. The letter must include:

a. Funding expended to date;
b. Milestones accomplished;
c. Milestones not accomplished with explanation;
d. Any new milestones proposed;
e. Formal modification/addendum to the agreement signed by both parties (include updates to developmental assistance, milestones, metrics, and cost proposal, if applicable); and

The request for extension and/or realignment/addition of milestones must be submitted to the DON MPP PM for review and approval with a copy to the MBA OSBP.

If the request is approved, DON OSBP will provide written notification to the MBA OSBP and forward the extension/realignment approval to DoD OSBP for their records. DON OSBP will include a funding request to DoD OSBP when appropriate.

Upon receipt of approval notification/funding the COE CO shall issue a contract modification to incorporate the changes and/or extend the agreement.

All requests for extensions and/or realignment of milestones may require a site visit of the Protégé’s facilities by the DON MPP PM, or designee, prior to approval.
12. Procedures for De-obligating Excess Annual Funding

De-obligating excess funding from each funding year of the active MPA is another important step in the MPA funding process. All excess funding must be returned to DoD OSBP once the funding year has been completed. MPA teams may continue to invoice for activities that occurred during a Base or Option Year Period of Performance (POP) after that POP ends. However they cannot invoice for activities that were performed after their respective Base or Option Year POP. De-obligating excess annual funding should begin no later than one month after the POP end date.

DON MPP PM and the COE must collaborate with their Mentors in making sure the final amount remaining at the end of the funding year is accurate and that no additional invoices require processing. The de-obligation process is as follows:

- DON MPP PM must confirm with the COE that the excess funding amount remaining in the funding year matches the final excess funding amount provided by the Mentor.
- Once the remaining excess funding has been agreed upon, the COE must update the funding MIPR and provide a contract modification reflecting the de-obligated funds.
- The COE will send those documents to the DoD OSBP at osd.pentagon.ousd-atl.mbx.osbp-mpp-financials@mail.mil with a copy to DON OSBP.
- The DON MPP PM and COE must track and ensure that DoD OSBP has recouped the excess funding from their accounts.

13. Procedures for Cancellation/Termination of Agreements

If the agreement is terminated prior to the scheduled completion date, a formal notification must be submitted in accordance with the procedures described in DFARS, Appendix I-111.

- A letter signed by both the Mentor and Protégé, must be submitted to the DON MPP PM MBA OSBP and copies to the COE, MBA OSBP, DoD OSBP and DCMA.
- Once the letter is received by the DON OSBP, the COE will generate a contract modification to de-obligate all remaining funds from the agreement. These funds are then returned to the DoD OSBP.

14. Reporting, Program Reviews and Helpful Templates

Reporting requirements for each Mentor and Protégé are described in the DFARS, Appendix I-112.

DoD MPA Template – The DoD MPA template is to be used when preparing a MPA for submittal and review by the MBA. This document can be found in Appendix-E of this Guidebook.

Monthly Expenditure Reports - Monthly Expenditure Reports are required to be submitted to the DON MPP PM with a copy to the MBA OSBP by the 10th of each month by the Mentor. This report will be included as a CDRL requirement when awarding contracts for the MPA. Repeated failure to provide this report may result in denial of the next option year’s execution. The link to the report template can be found in Appendix-D of this Guidebook.

Semi-annual Reports – Mentors must report on the progress made under active MPAs semiannually for the periods ending March 31st and September 30th throughout the Program participation term of the agreement. The September 30th report must address the entire fiscal year. Reports are due within 30 days after the close of each
**reporting period.** This report must be submitted to the MBA OSBP, DON MPP PM, and the DCMA Administrative Contracting Officer for review. **Inaccurate and late reports will have a negative impact on the decision to approve funding.** The link to the report template can be found in Appendix-C of this Guidebook.

**Program Management Reviews (PMRs)** – Face-to-face or virtual meetings will be held twice a year in **March and August**, between the Mentor, Protégé, DON MPP PM, MBA OSBP, TC, DCMA and HBCU/MI, PTAC and SBDCs as appropriate to ascertain program’s progress. Notifications for the March PMRs will be emailed in January of that year and notifications for the August PMRs will be emailed in June of that year by DON OSBP. The Mentor is responsible for coordinating the scheduling of this review with all parties involved based on the provided dates and times by the DON OSBP. The Mentor, Protégé and HBCU/MI, PTAC or SBDC will have to present on the following:

- In Power-Point form
  1) Provide initial data from the start of the MPA as well as progress, accomplishments and projections in the following areas:
     a) Number of Employees
     b) Revenue
     c) Milestones (to include associated expense)
     d) Participation in DoD contracts
        1. Provide the total number of DoD contracts then indicate of which are subcontracting or prime contracting opportunities.
        2. Provide the name of the federal and civilian agencies that correspond with those contracting opportunities.
     e) Customer Base
        1. Provide a comprehensive list of customers.
     f) Certifications
     g) Capabilities
     h) Innovations
     i) Locations/Facilities
  2) Progress on the HBCU/MI, PTAC or SBDC Support (The HBCU/MI, PTAC or SBDC will need to present this section)
  3) Write short specific Success Story Synopses that covers:
     a. The type of contract (ex. Set-aside, Sole Source, Full and Open)
     b. How the products and services produced during this MPA have improved quality, performance and provided benefit to the contract but specifically the warfighter. (You may include multiple products and services produced during the MPA to include this synopsis)
     c. Cost savings to the agency
     d. How the improvements in your company, products and services have helped grow the Small Business Industrial Base
  4) Challenges
  5) Lessons Learned
  6) Path Forward

**DCMA Annual Performance Review Reports** – Must be provided to DCMA by the Mentor and Protégé. These reports must verify data provided on the semi-annual reports. Copies of the Annual Performance Review Reports will be provided to the MBA OSBP and the DON MPP PM. These reports can be found in Appendix – E and Appendix - F of this Guidebook.

After DCMA conducts its annual review of each agreement, a risk rating is assigned. This risk rating is determined by assessing the semi-annual reports, milestone management and the ROI. The ratings are LOW, MODERATE, or HIGH. Agreements given a MODERATE or HIGH risk rating are contacted by DCMA for a more in depth review and are given an opportunity to correct concerns or provide additional information. DCMA will involve Component/Agency MP-PMs on an “as needed” basis. If such a case arises, further action may be needed, to
include the possibility of terminating the agreement.

Close-out Review (COR) - Face-to-face meeting or teleconference that is held no more than a month before the end of the MPA. Notifications for the COR will be emailed by DON OSBP five months prior to the POP end date of the MPA. It is conducted between the DON MPP PM, MBA, Mentor, Protégé, DCMA and HBCU/MI, PTAC or SBDCs as appropriate to ascertain agreement’s successes. The Mentor, Protégé and HBCU/MI, PTAC or SBDC will have to present on the following:

- In Power-Point form
  1) Provide initial data from the start of the MPA as well as progress, accomplishments and projections in the following areas:
     a) Number of Employees
     b) Revenue
     c) Milestones (to include associated expenses)
     d) Participation in DoD contracts
        i. Provide the total number of DoD contracts then indicate of which are subcontracting or prime contracting opportunities
        ii. Provide the name of the federal and civilian agencies that correspond with those contracting opportunities
     e) Customer Base
        i. Provide a comprehensive list of customers.
     f) Certifications
     g) Capabilities
     h) Innovations
     i) Locations/Facilities
  2) Progress on the HBCU/MI, PTAC or SBDC Support (The HBCU/MI, PTAC or SBDC will need to present this section)
  3) Write short specific Success Story Synopses that covers:
     a. The type of contract (ex. Set-aside, Sole Source, Full and Open)
     b. How the products and services produced during this MPA have improved quality, performance and provided benefit to the contract/warfighter. (You may include multiple products and services produced during the MPA to include this synopsis)
     c. Cost savings to the agency
     d. How the improvements in your company, products and services have helped grow the Small Business Industrial Base
  4) Challenges
  5) Lessons Learned
  6) Planned future projects, trainings, contracts and subcontract agreements with or without the Mentor firm.

Post-Program Review and Report (PPRs) – are face-to-face meetings (preferred) or teleconferences conducted to assess the effectiveness of the Mentor Protégé relationship. These reviews are conducted between the DON MPP PM and the Protégé firm. The PPRs are conducted each year for the following five (5) fiscal years after the end of the agreement. Notifications will be emailed five months from POP end anniversary. During these reviews the Protégé will have to present on the following:

- In Power-Point form
  1) Provide initial data from the start of the MPA as well as progress, accomplishments and projections in the following areas:
     a) Employment
     b) Revenue
     c) Participation in DoD contracts
        i. Provide the total number of DoD contracts then indicate of which are subcontracting
or prime contracting opportunities

II. Provide the name of the federal and civilian agencies that correspond with those contracting opportunities

d) Customer Base
   I. Provide a comprehensive list of customers

e) Certifications
f) Capabilities
g) Innovations
h) Locations/Facilities

2) Challenges
3) Lessons Learned

4) Recommendations for DON to enhance their Mentor-Protégé Program
   a) Each fiscal year of the Program Participation term; and
   b) Each of the two (2) fiscal years following the expiration of the Program participation term

In addition to the Power-Point, the protégé will have to complete the **DoD Post-Program Review Report**. A link to the template is located in Appendix-G of this Guidebook. This report must be sent to DON OSBP MPP PM and DoD MPP Director at dodmpp@osd.mil.

**DON Mentor-Protégé Program Procedures Flowchart** – This flowchart is for all stakeholders of a Mentor-Protégé Agreement. It provides a broad look at the responsibilities, levels of approval and the process. It can be found in Appendix-H of this Guidebook.

15. Points of Contact

   Mrs. Mercedes Thurston
   DON OSBP MPP PM
   (202) 685-1076
   mercedes.s.thurston.civ@us.navy.mil
APPENDIX - A
DoD PROPOSAL PACKAGE COVER CHECKLIST

The following is a listing of all components that must be included and referenced for each proposal submitted to DoD OSBP. A separate checklist sheet should accompany each proposal.

<table>
<thead>
<tr>
<th>ITEM NO</th>
<th>ITEM</th>
<th>Included Package Section/Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Point of contact for Mentor and Protégé (name, address, email address, telephone number)</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>NAICS Code(s) for Protégé / PSC Codes</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Copy of DoD Mentor Approval Letter</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Confirm Mentor Has Active Contracts with the DoD Prior to Proposal</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Proof of Protégé Eligibility (small business set-aside category)</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Statement of Commitment from Protégé with Reporting Requirements During the Duration of the Agreement for Two Years Thereafter</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Confirm Needs Assessment Was Performed Prior to Proposal Submission</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Factors Identified to Assess Protégé’s Developmental Progress</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Estimated Dollar Value and Type of Subcontracts Mentor Will Award to Protégé</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Program Participation Does Not Exceed Three Years and Includes Period of Performance</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Confirm Mentor has Facility Clearance Requirements (if applicable)</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Technology Transfer is Clearly Defined in Proposal</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Proposal Clearly Addresses the Secretary of Defense’s Top Ten Challenges of Department Component Agency Mission and or Proposal Clearly Addresses a Major Acquisition Program of Record</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Procedures for Mentor Firm to Terminate Mentor-Protégé Agreement for Cause Procedures for Protégé Firm to Notify Mentor Firm of Intent to Voluntarily Terminate Mentor-Protégé Agreement</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Agreement signed by Mentor and Protégé</td>
<td></td>
</tr>
</tbody>
</table>

PM Submitting Authority Printed Name

Submitting Authority Signature                      Submission Date
APPENDIX - B
DoD MENTOR-PROTÉGÉ AGREEMENT TEMPLATE


Department of Defense
Office of Small Business Programs

Mentor-Protégé Program

Agreement Template

Companies that have been approved as mentors in the DoD Mentor-Protégé Program and have identified a protege firm must submit a signed mentor-protégé agreement for each mentor-protégé relationship to the Director, Office of Small Business Programs (OSBP), Office of the Under Secretary of Defense (Acquisition, Technology and Logistics [OUSD (AT&L)]) for approval. For companies seeking direct reimbursement of developmental assistance costs, your submission should be made through the cognizant Military Department Defense Agency OSBP. For companies seeking credit of developmental assistance costs (to include hybrid agreements), your submission should be made through the Defense Contract Management Agency (DCMA). Regardless of the agreement type, an information copy must be submitted to the OUSD OSBP.

Please Note:

Credit Only/Hybrid Agreements: Developmental assistance costs may only be incurred after receipt of an approval letter from DCMA. Note: Official start date is the date of OUSD (AT&L) approval letter.

Direct Reimbursement Agreements: Developmental assistance costs may only be incurred upon the award of a contract modification that incorporates a separate line item for the mentor-protégé agreement. Note: Official start date is the date of the contract modification.

The following template is provided as a guide to assist in the preparation of the mentor-protégé agreement, however at a minimum all elements below must be addressed. Attachments/addendums are welcome.
APPENDIX - C
DoD SEMI-ANNUAL REPORT
(Click on the image or go to the url below)

DoD MENTOR-PROTÈGE PROGRAM SEMIANNUAL REPORT

INSTRUCTIONS
1. Reporting requirements: Reports are due for all active agreements, both reimbursable and credit (including agreements with zero activity during the report period).
2. Reports are due no later than 30 days following the end of each semiannual reporting period (30 Apr or 31 Oct).
3. Official start date is the date of the contract/modification signed. For credit agreements, the official start date is the date of the signed DCMA Approval Letter. Developmental assistance costs may only be incurred after receipt of an approval letter from DCMA.
4. An attachment may be included to provide additional information or explanation of any data items on this form or to provide pertinent information about the agreement that is not addressed on this form.

Last Day of This Report Period (3/31 or 9/30): ____________ (mm/dd/yyyy)
(All reports cover a 6-month period ending on either 3/31 or 9/30)

Section A - General Information

| Agreement Number/Task Order/Delivery Order: ____________________________ |
| Type of Agreement: | Reimbursable | Credit |

| Period of Performance (Official Dates IAW Contract/Modifications or DCMA Credit Mentor-Protègé) | Months of Performance Through End of Current Report Period |
| Start Date: | End Date: |

Mentor Firm

| Name: | |
| Street Address1: | |
| Street Address2: | |
| City: | |
| State: | |
| ZIP: | CAGE: |
| DUNS: | |

Mentor Firm POC

| Name: | |
| Title: | |
| Phone: | |
| Fax: | |
| Email: | |

Protégé Firm

| Name: | |
| Street Address1: | |
| Street Address2: | |
| City: | |
| State: | |
| ZIP: | CAGE: |
| DUNS: | |

Protégé Firm POC

| Name: | |
| Title: | |
| Phone: | |
| Fax: | |
| Email: | |

B Categories: [e.g. 5DB, 5DVOSB, WOSB, etc.]

Defense Agency Sponsor

| Air Force | Army | Navy | DCMA | DLA | MDA | NSA | Other (specify) |

Defense Procurement Contracting Office (PCO) (if Reimbursable)

| DCMA Mentor-Protège Division Chief POC (if Credit) |
| Name: | |
| Street Address1: | |
| Street Address2: | |
| City: | |
| State: | |
| ZIP: | |
| Phone: | |
| Fax: | |
| Email: | |
| DoDAAC: | |

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Revised September 2013
APPENDIX - D
MONTHLY EXPENDITURE REPORT TEMPLATE
(Click on link or go to the url below)
## Mentor Questionnaire

**DCMA Annual Review DoD Mentor Protégé Agreement**

(Mentor Questionnaire must be returned by the deadline or it will affect the rating. Incomplete forms will be returned, therefore please answer all questions thoroughly)

**Date:**

**Mentor Firm Name:**

**Protégé Firm Name:**

**Period of Performance Covered By Review:**

Mentor Protégé Agreement Start Date: __________ End Date: __________

1. Developmental Assistance Provided:

<table>
<thead>
<tr>
<th>Assistance to be Provided Based on Agreement</th>
<th>Assistance Provided Based on Discussions with Mentor/Protégé</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business Infrastructure Development</td>
<td>Business Infrastructure Development</td>
</tr>
<tr>
<td>Marketing Support</td>
<td>Marketing Support</td>
</tr>
<tr>
<td>Manufacturing Training</td>
<td>Manufacturing Training</td>
</tr>
<tr>
<td>Quality Training</td>
<td>Quality Training</td>
</tr>
<tr>
<td>Engineering/Technical Training</td>
<td>Engineering/Technical Training</td>
</tr>
<tr>
<td>Equipment Provided</td>
<td>Equipment Provided</td>
</tr>
<tr>
<td>Financial Assistance</td>
<td>Financial Assistance</td>
</tr>
<tr>
<td>Other: (Specify)</td>
<td>Other: (Specify)</td>
</tr>
</tbody>
</table>

2. Contract Obligation/ Payment History:

   a. Total Obligated Amount: $__________ (Reimbursable Agreements)
   b. Total Approved Amount: $__________ (Credit Agreement)

DCMA Form Updated July 2021
APPENDIX - F
DCMA ANNUAL PERFORMANCE REVIEW REPORT FOR PROTÉGÉ

PROTÉGÉ QUESTIONNAIRE

DCMA-Annual-Review-DoD-Mentor-Protégé-Agreement

(Protégé Questionnaire must be returned by the deadline or it will affect the rating. Incomplete forms will be returned, therefore please answer all questions thoroughly)

Date:

Mentor Firm Name:

Protégé Firm Name:

Period of Performance Covered By Review:

Mentor-Protégé Agreement Start Date: __________ End Date: __________

Contract Number/Delivery Order/Task Order (If Reimbursable agreement):

Protégé Cage Code: __________ DUNS No: __________

Small Business Category:

Type of Certification (SB, SDB, WOSB, SDVOSB, Hub Zone, etc.) and Expiration dates required:

Did you have any business size or small business certification updates since your last certification?

List All NAICS Codes:

- Primary:
- Secondary or Additional NAICS Codes:
- Which NAICS Code(s) is/are applicable to this agreement?
- Identify all NAICS Codes that qualify you as a large business:

Protégé Contact Information (Name): __________________________ Title:

Phone Number: __________ Email: __________
### APPENDIX - G
DoD PROTÉGÉ POST-AGREEMENT REPORT

**DoD Protégé Post-Agreement Report**

Report Date:  

<table>
<thead>
<tr>
<th>INSTRUCTIONS:</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Reporting cutoff activity captured - each year after agreement completion for 2 consecutive years.</td>
</tr>
<tr>
<td>3. The report must address a complete year.</td>
</tr>
<tr>
<td>4. The first report is due 1 year &amp; 1 month after agreement completion (e.g., agreement completion date 4/30/03, report is due 5/31/04). The second report is due 1 year after the first report due date (e.g., 1st report due date is 5/31/04, the 2nd report is due 5/31/05).</td>
</tr>
<tr>
<td>5. Baseline information comes from the Mentor-Protégé Agreement.</td>
</tr>
<tr>
<td>6. Baseline revenue is the most recent full year revenue prior to the agreement completion.</td>
</tr>
<tr>
<td>7. This form has been created in MS Excel; 8 pt Arial font.</td>
</tr>
<tr>
<td>8. All dollar values are expressed in whole dollars, cents omitted.</td>
</tr>
</tbody>
</table>

### PROTÉGÉ Information:

<table>
<thead>
<tr>
<th>Organization Name:</th>
<th>Contact Name:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address:</td>
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</tr>
<tr>
<td>City:</td>
<td>Telephone:</td>
</tr>
<tr>
<td>State:</td>
<td>FAX:</td>
</tr>
<tr>
<td>Zip:</td>
<td>Email Address:</td>
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<table>
<thead>
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<th>URL:</th>
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</table>

<table>
<thead>
<tr>
<th>Industry:</th>
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</table>

<table>
<thead>
<tr>
<th>Congressional District:</th>
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</table>

### MENTOR Information:

<table>
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<tr>
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<th>Contact Name:</th>
</tr>
</thead>
<tbody>
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<td>Address:</td>
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<td>Telephone:</td>
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<td>Email Address:</td>
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<th>URL:</th>
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</table>

### AGREEMENT Information:

<table>
<thead>
<tr>
<th>Contract Number:</th>
<th>[Reimbursed agreements only]:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agreement Type:</td>
<td></td>
</tr>
<tr>
<td>Agency Sponsor:</td>
<td></td>
</tr>
</tbody>
</table>