MEMORANDUM FOR DISTRIBUTION

Subj: ORGANIZATIONAL CONFLICTS OF INTEREST AND STANDARDS OF CONDUCT

Encl: (1) OUSD DP/CPA memo dtd August 4, 2000

Enclosure (1) is forward for your information and action, as appropriate.

M. L. Haggard
CAPT, SC, USN
Executive Director (Acting)
Acquisition and Business Management

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MEMORANDUM FOR DEPUTY ASSISTANT SECRETARY OF THE ARMY
(PROCUREMENT), ASA(ALT)/SAAL-ZP
DEPUTY FOR ACQUISITION AND BUSINESS MANAGEMENT,
ASN(RD&A)
DEPUTY ASSISTANT SECRETARY OF THE AIR FORCE
CONTRACTING) (SAF/AQC)
DIRECTOR, DEFENSE LOGISTICS AGENCY
DIRECTORS, DEFENSE AGENCIES

SUBJECT: Organizational Conflicts of Interest and Standards of Conduct

In order to maintain public confidence in the Federal procurement process, both Government and contractor employees must adhere to exemplary standards of conduct. Contractors and subcontractors must be honest in their dealings with Government agencies and other contractors and improper influence on Government decisions must be avoided.

The policies which are set out in FAR subpart 37.2, "Advisory and Assistance Services", subpart 9.5 "Organizational and Consultant Conflicts of Interest" and DFARS subpart 203.70 require contracting officers to work with their counsel and with companies to avoid organizational and consultant conflicts of interest.

I ask that you make special efforts to have your personnel follow these guidelines and ensure that contractors whose employees are exposed to sensitive information have standards of conduct and internal control systems to reduce the potential for conflicts of interest.

Please disseminate this information to all contracting and legal personnel in your organization.

Deidre A. Lee
Director, Defense Procurement