Assistant Secretary of the Navy
for Research, Development and Acquisition (ASN RD&A)

Integrated Program Management Stakeholder Group (IPMSG)

CHARTER

Background

Through the application of Integrated Program Management (IPM) methods, the Department of the Navy (DON) program managers and senior leadership can plan, manage, and oversee an acquisition program's cost, schedule, and technical performance. Acquisition programs, due to their inherent complexity, may be met with performance challenges such as delivering program capabilities within their cost and schedule targets. IPM uses a standard planning, revision control, and management system to integrate cost, schedule, and technical parameters into a baseline for evaluating performance. Earned Value Management (EVM), rigorous scheduling practices, and disciplined risk and opportunity management are all valuable attributes of IPM.

Several independent studies and audits throughout the mid-2000s concluded the use of EVM by program managers to actively manage program risk was less prevalent than originally intended. Some reasons cited for the reluctance in using EVM as a program management tool included the cost of implementation, lack of clear policy guidance, and inconsistent policy enforcement. Improving the perception and usage of EVM required an improved oversight and support structure for program offices as well as an increase in the education and training opportunities for individuals with EVM responsibilities. As a result of an audit recommendation, the Deputy Assistant Secretary of the Navy for Management and Budget, DASN (M&B) (now known as Acquisition Policy & Budget, AP&B), created the Naval Center for Earned Value Management (CEVM) in April 2007. As of December 20219, the CEVM merged with the Acquisition Policy Directorate of DASN AP&B in order to emphasize the key role EVM plays in managing major defense acquisition programs, consistent with DoD and DON guidance.

The CEVM’s primary role is to address the aforementioned challenges, ensuring the DON gains full benefit from using EVM and other IPM methods for effective program management. The primary vehicle used by the CEVM to address these issues is a stakeholder group comprised of IPM experts focused on the effective implementation of IPM methods, such as EVM. The group’s original name was the EVM Stakeholder Group, but with this 2020 Charter update, it has been renamed to IPM Stakeholder Group (IPMSG) to address developments in practice and implementation across the program management discipline related to the integration of rigorous schedule and risk management.
**Purpose**

The purpose of the IPMSG is to establish a collaborative environment to develop common standards, processes, tools, and training among IPM Subject Matter Experts (SMEs) across all of the DON procuring organizations and recommend additional policy for ASN (RD&A). Each organization designates an IPMSG member from their IPM SMEs and is expected to actively contribute to the development of the group's products and outputs. This support may come from the IPMSG members themselves or they may identify additional resources from their individual organizations to contribute to specific projects or initiatives.

Current member organizations are identified below. Membership may be expanded to include other organizations, as necessary.

**IPMSG Membership Organizations (Government Only)**

- Center for Earned Value Management (CEVM, Chair)
- Marine Corps Systems Command (MCSC)
- Naval Air System Command (NAVAIR)
- Naval Sea Systems Command (NAVSEA)
- Navy Engineering Logistics Office (NELO)
- Space and Naval Information Warfare Systems Command (NAVWAR)
- Strategic Systems Programs (SSP)

**IPMSG Responsibilities**

A. Identify an annual plan of objectives for the IPMSG with member concurrence and provide quarterly status, as appropriate, to measurable initiatives. Status on progress will be collected and communicated through routine meetings with the IPMSG and DASN(AP&B).

B. Develop and maintain IPM policy, guidance, and tools for use by DON procuring organizations considering application on all acquisition pathways

C. Develop and deliver training to all procuring organizations, as needed

D. Develop standardized briefing formats, measures, and metrics for presenting IPM information to senior DON leadership

E. Support Program Managers as they implement policy

F. Promote collaboration across the DON acquisition communities

G. Review the IPMSG Charter every two years and update as needed