Installations, Energy and Facilities Portfolio

Responsible on behalf of the Secretary of the Navy to oversee all activities in the Navy and Marine Corps associated with: real estate, encroachment, housing, infrastructure, strategic basing, base operations, real property accountability, installation resilience, energy, and facility cyber controls.

James B. Balocki
Deputy Assistant Secretary of the Navy
Installations, Energy & Facilities
(703) 695-0461; james.balocki@navy.mil

November 2019
Real Estate

**Responsibilities:** Policy and oversight of real estate acquisition, disposal, leases, and management

**Portfolio:**
- Acres Managed – 4.6M acres (2.2M Navy and 2.4M Marine Corps)
- Largest Navy installation – NAWC China Lake (1.1M acres),
- Largest Marine Corps installation – MCAS Yuma (1.2M acres)

**Primary POC:**
- Jim Omans (703) 614-5848; james.omans@navy.mil
Encroachment

**Responsibilities:** Compatible use partnering agreements and easement purchases; off-base wind / solar assessments and agreements with developers

**Portfolio:**
- 148,000 acres of easements purchased since 2005
- Total easement value $460 million; DON cost share $235 million
- 6 agreements with wind and solar developers
- Over 5,000 wind, solar and utility assessments across DoD in 2018

**Primary POCs:**
- Ms. Gianna Warner (703) 697-0926; gianna.warner1@navy.mil
- Mr. Jim Omans (703) 614-5848; james.omans@navy.mil
Housing

Responsibilities: Privatized Housing Portfolio Management, Government-owned Housing, Unaccompanied Housing, Lodging

Portfolio:
62,000 Privatized Homes @ 16 “projects”
9,000 Gov’t Homes @ 20 locations
6,000 Privatized Unaccompanied Beds @ 2 locations
190,000 Unaccompanied, Gov’t Beds @ 95 locations

Primary POCs:
• LCDR George Corey Tomala (703) 692-0455; george.tomala@navy.mil
• LCDR Kristian Barton, (703) 695-0455; kristian.barton@navy.mil
Infrastructure

**Responsibilities:** Provide policy, programming, budgeting, and project execution guidance on Military Construction, Facilities Sustainment, Restoration and Modernization, and Non-appropriated Fund construction

**Portfolio:**
- DON maintains 164K assets (buildings, structures and linear structures) valued at $417 billion (Navy - $305 billion, USMC - $112 billion)
- Annual MILCON funding averaged $2.2B between FY09 and FY18
- Annual FSRM funding averaged $2.8B between FY09 and FY18

**Primary POC:**
- CAPT Wendy Halsey (703) 614-0898; wendy.m.halsey@navy.mil
Basing and Base Realignment

**Responsibilities:** Strategic basing decisions; caretaking and disposal of excess BRAC properties

**Portfolio:**
- Policy and oversight for Joint Basing and Shore Optimization efforts.
  - Shipyard Optimization, Magazine Capacity Study, Infrastructure Capacity, 355 Ship Navy
- Exigent and Contingency Basing coordination
  - 8,800 acres remain at 16 installations to be complete by 2027

**Primary POCs:**
- Ms. Gianna Warner (703) 697-0926; gianna.warner1@navy.mil
- Ms. Laura Duchnak (619) 524-6859; laura.duchnak@navy.mil
Base Operations

Responsibilities: Installation Services, Cost Management, Real Property Reform

Portfolio:
- 96 Major Installations (71 Navy, 25 Marine Corps)
- $362.8B in Plant Replacement Value
- $6.18B BOS Costs (FY 2020)

Primary POCs:
- Mr. Tom Upton (703) 693-1509; tom.upton@navy.mil
Financial Improvement and Audit Readiness (FIAR)

Responsibilities: Audit Compliance, Real Property Inventory, Geographic Information Systems

Portfolio:
- 113,000 real property assets with over 1,000 unique data elements
- Major Audit Components: Existence and Completeness (E&C), Valuation, Rights & Obligations, and Presentation & Disclosure
- FY19 Navy achieved 100% E&C for Real Property

Primary POC:
- Mr. Tom Upton (703) 693-1509; tom.upton@navy.mil
Installation Resilience

**Responsibilities:** Reliable and Quality Installation Energy Initiatives, Utilities Privatization, and Weather and Natural Disaster Preparedness

**Portfolio:**
- DON owns 5,285 electric power & water treatment facilities (PRV = $35B)
- Resilience investment policy – ESPC, UESC, UP, PPA, ERCIP, IGSA, and EULs

**Primary POCs:**
- Ms. Sandy Kline (703) 692-2596; sandra.kline@navy.mil
- LCDR Dan Gutierrez (571) 256-7878; daniel.j.gutierrez@navy.mil
Cyber Security and Mission Assurance

**Responsibilities:** Facility Related Control Systems (FRCS), Cyber Commissioning / ATO, Supervisory Controls, 5G and Mission Assurance

**Portfolio:**
- Cyber and Mission Assurance policy
- Cyber Security Maturity model and FRCS plans
- Mission Assurance Assessments and Critical Security gaps
- Continuity of Operations

**Primary POC:**
- Ms. Sandy Kline (703) 692-2596; sandra.kline@navy.mil
Pacific Programs

**Responsibilities:** Defense Policy Review Initiative - Guam, CNMI, Hawaii, Australia & Okinawa

**Portfolio:**
- USMC realignment from Okinawa to Guam, Australia, & Hawaii
- Policy & oversight for overall $8.7B (FY12) Guam Military Relocation program
- Coordination & integration of environmental planning & mitigation requirements
- Coordinate w/DoD Office of Economic Adjustment on off-base infrastructure strategy and implementation

**Primary POC:**
- CAPT Warren LeBeau, (571) 256-7875; warren.r.lebeau@navy.mil
Navy Shore Infrastructure

11 Regions
71 Installations
Land: 2,224,553 acres

Plant Replacement Value: $305.8 Billion

Buildings: 60,489
Non-building Structures: 37,257
Utilities Assets: 14,823

Airfield Operations
$21 Billion
116 Runways
299 Hangars

Waterfront Operations
$14.7 Billion
451 Piers/Wharves

Communications (C5ISR)
$8.9 Billion
694 Comm. Centers
19 Sat Comm. Facilities

RDT&E
$12.2 Billion
2,267 Laboratories

Ordnance & Weapons Operations
$13.7 Billion
318 Ready Svc Mags
5,218 Magazines
253 Maintenance Facilities

Utilities
$27.4 Billion
3,222 Elec. Power Facilities
1,360 Sewage /Industrial Facilities

Logistics & Supply
$28.2 Billion
737 Warehouses
230 POL Distro Facilities
619 Bulk Liquid Storage

Intermediate / Depot Level Maintenance
$31.3 Billion
44 Drydocks

Expeditionary Support
$3.3 Billion
237 Maintenance Shops
55 Special Forces Support Facilities

Training
$14.1 Billion
232 Reserve Training
102 Indoor Ranges
133 Operational Trainers
480 Applied Instruction Facilities

Sailor and Family Readiness
$78.7 Billion
22,092 Family Housing Units
1,036 Barracks
125 Dormitories

Other Installation Support
$52.2 Billion
349 Medical & Dental
2,081 HQ & Administrative
250 Vehicle Bridges
6,027 Parking Lots

Source data: Facilities Readiness Evaluation System: INFADS data as of 3 Sep 2017
Marine Corps Infrastructure

2 Regions
25 Installations
Land: 2,586,493 acres

Plant Replacement Value: $112 Billion

Buildings: 27,215
Non-building Structures: 17,916
Utilities Assets: 6,018

Airfield Operations
$8.7 Billion
42 Runways
113 Hangars

Waterfront Operations
$464.3 Million
17 Piers/Wharves

Communications (C5ISR)
$2.7 Billion
218 Comm. Centers
4 Sat Comm. Facilities

RDT&E
$430 Million
25 Laboratories

Ordnance & Weapons Operations
$1.9 Billion
44 Ready Svc Mags
464 Magazines
79 Maintenance Facilities

Utilities
$7.6 Billion
861 Elec. Power Facilities
703 Sewage /Industrial Facilities

Intermediate / Depot Level Maintenance
$2.7 Billion
1 Drydock

Expeditionary Support
$2.3 Billion
369 Maintenance Shops
0 Special Forces Support Facilities

Training
$6.8 Billion
98 Reserve Training
44 Indoor Ranges
78 Operational Trainers
219 Applied Instruction Facilities

Sailor and Family Readiness
$48.9 Billion
14,300 Family Housing Units
642 Barracks
144 Dormitories

Logistics & Supply
$7.4 Billion
895 Warehouses
41 POL Distro Facilities
118 Bulk Liquid Storage

Other Installation Support
$22.2 Billion
120 Medical & Dental
954 HQ & Administrative
189 Vehicle Bridges
770 Parking Lots

Source data: Facilities Readiness Evaluation System: INFADS data as of 3 Sep 2017
United States Department of the Navy