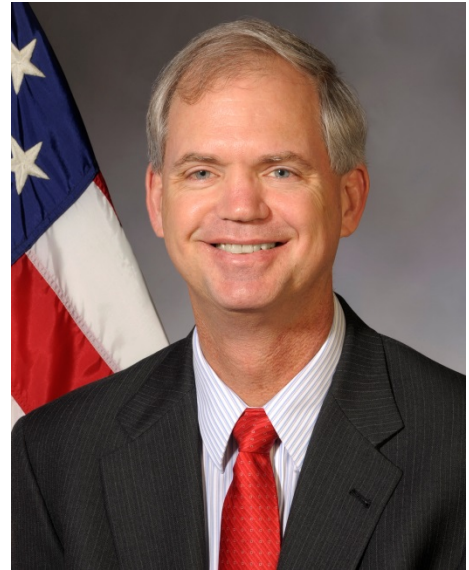


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## **Duncan D. Thomas**



### **Technical Director Naval Center for Cost Analysis**

Mr. Duncan Thomas currently serves as the Technical Director for the Naval Center for Cost Analysis, Washington, D.C. He is responsible for the quality of all cost and economic analyses reviewed by Headquarters Staff to support major Department of the Navy resource allocation decisions, and assisting with Naval policy development for cost and uncertainty analysis.

He was appointed to his position as member of the scientific and technical cadre of senior executives in November 2009.

From October 2008 to November 2009, he served as the Naval Center for Cost Analysis (NCCA) Director of Cost Estimating Division, where he was responsible for overseeing the development of Service Cost Positions for all Navy ACAT IC and IAC / IAM programs.

From November 2002 to October 2008, Mr. Thomas was the Division Chief and Technical Advisor for Space Programs for the Air Force Cost Analysis Agency (AFCAA) in Washington, D.C. Mr. Thomas successfully led process changes that significantly enhanced AFCAA space cost estimating expertise and established strong working relationships with the National Reconnaissance Organization (NRO), NASA, and the European Space Agency (ESA).

Prior to Government service, Mr. Thomas was a senior analyst at Tecolote Research, Inc. responsible for providing analysis to support major Army, Air Force, Navy, Marine Corps, and Federal Aviation Administration (FAA), and National Aeronautics and Space Administration (NASA) acquisition decisions.

Mr. Thomas has led efforts establishing cost positions for numerous major acquisition programs including the THAAD Missile Program, US Army Comanche Helicopter, USAF AEHF, NPOESS, GPS IIF, GPS III, and Space Based Radar satellite programs, USN Virginia Class and Columbia Class submarines, CH53-K Helicopter, AIM-9X,

LRASM, and AARGM-ER missile programs, and USMC CAC2S, and JLTV programs among others.

Mr. Thomas is also the principal author of the Joint Agency Cost and Schedule Risk Uncertainty Handbook endorsed by senior cost analysis leadership of the Navy, Marine Corps, Army, Air Force, Missile Defense Agency, and NASA. He has also published several cost research papers including “Methods for Estimating Radar Transmit/Receive Modules” and “Cost Estimating Relationships for Tooling for Composite Parts”.

Mr. Thomas is a U.S. Army veteran and holds a Bachelor of Science degree in Applied Mathematics from UCLA and a Senior Managers in Government Certificate from Harvard Kennedy School.