



THE ASSISTANT SECRETARY OF THE NAVY  
(Research, Development and Acquisition)  
WASHINGTON DC 20350-1000

MAY 17 2007

MEMORANDUM FOR DISTRIBUTION

SUBJECT: Software Process Improvement Initiative (SPII) Software Acquisition Management (SAM) Focus Team "As-Is State Report"

Under my direction, the SPII is rapidly identifying Navy policy and practices regarding the acquisition and management of software-intensive systems. To this end, I directed a review of existing guidance and practices to identify key software acquisition management problem areas for program office consideration. The attached report baselines existing software acquisition management policies, instructions, processes and practices Navy-wide and will assist acquisition professionals by identifying similarities, differences, and/or gaps and providing lessons learned. It will serve as the foundation for a follow-on report that will leverage best existing practices and provide recommendations for implementing new practices in software acquisition management in order to improve cost and schedule predictability and product quality and use quantitative data to measure performance improvement.

A handwritten signature in black ink, reading "Delores M. Etter".

Delores M. Etter

Attachment:  
As Stated

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Management (SAM) Focus Team "As-Is State Report"

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