
Bruce B. Stubbs



Director Strategy Division (OPNAV N50)

The Strategy Division supports the Chief of Naval Operations by developing actionable strategic guidance to inform the Navy's annual budget builds. Articulating Navy strategies and value to internal and external audiences, Producing Navy and maritime strategies to align with emerging security trends and national guidance

From June 2008 to May 2011, Mr. Stubbs was responsible for the coordination and implementation of Maritime Domain Awareness programs, policies, and related issues across the Defense Department. In addition, from January to May 2009, Mr. Stubbs served as the Deputy Under Secretary of the Navy (Acting). In this position, he advised the Secretary of the Navy and the Under Secretary of the Navy on national security, foreign policy and intelligence issues. Prior to joining the Department of the Navy, Mr. Stubbs served as the Maritime Security Advisor to the Special Envoy for Middle East Regional Security, General James Jones USMC, Ret., and was a member of the Secretary of the Navy's Advisory Board to advise the Secretary on naval and maritime matters.

Mr. Stubbs began his career as an officer in the U.S. Coast Guard. He served on the staff of the National Security Council, military aide to the Commandant of the Coast Guard, Commanding Officer of USCGC HARRIET LANE (WMEC-903), and Commandant of Cadets at the Coast Guard Academy. He was also assigned as the Assistant Commandant for Capability with responsibility for the Coast Guard's 275-ships, 2,000-boats, 220-aircraft, and 188-multi-mission coastal stations, as well as the Coast Guard's intelligence program, and the 35,000-members in the volunteer Auxiliary. Additionally, he was responsible for the operational requirements of the multibillion dollar Integrated Deepwater System Project to re-capitalize all major ships, all aircraft, and associated sensors and communications systems. As a Coast Guardsman, Mr. Stubbs also served in the U.S. Navy as a division officer on USS BADGER (DE-1071) during a combat tour in Vietnam, and as an instructor at the Naval War College. He qualified for a Surface Warfare Officer Pin and is a graduate of Tactical Action Officer School.

Following his Coast Guard service, Mr. Stubbs worked in industry as a national security consultant, participating in the development of current maritime and homeland security strategies to include the *National Strategy for Maritime Security*, the Coast Guard's *Maritime Strategy for Homeland Security*, and the Coast Guard's first *Maritime Domain Awareness White Paper*. After the 9/11

attacks the Commandant of the Coast Guard asked him to join the Commandant's special task force on homeland security.

Mr. Stubbs received a BS from the U.S. Coast Guard Academy, an MBA from the University of Washington, and an MA with distinction from the Naval War College. He has received the Department of the Navy's Distinguished Civilian Service Award and the Superior Civilian Service Award.

On active duty, Mr. Stubbs received the Coast Guard Distinguished Service Medal, the Legion of Merit, the Defense Meritorious Service Medal, the Coast Guard Meritorious Service Medal with the Operational Distinguishing Device, the Navy Meritorious Service Medal, the Combat Action Ribbon, the Presidential Service Badge, and numerous other campaign, unit, and individual awards. He received the Naval Institute's first place prize for the 2004 Coast Guard Essay Contest. He is a member of Capstone Class 2010-04 and an alumnus of MIT's seminar XXI and Harvard University's Senior Executives in National and international Security.